

Insurance solutions for catastrophic events

Basic approach, conceptual design and examples

AIIF 2014 - Azerbaijan International Insurance Forum

Baku - June19th & 20th, 2014

Jürgen Brucker





About Munich Re

Baku - June19th & 20th, 2014



Added value within the group Diversified structure – More security





MEAG

* This listing is incomplete and provides no precise indication of shareholdings.

All segments contributing to strong Group result



Munich Re (Group) – FY 2013

Net result €3,342m (€1,198m in Q4)

Delivering good net result supported by sound core business and low tax rate

Shareholders' equity €26.2bn (+1.4% vs. 30.9.)

Strong capital position according to all metrics allowing for dividend increase and share buy-back

Investment result Rol of 3.5% (3.7% in Q4)

Solid result given low interest rates and moderate risk profile

Reinsurance

Net result €2,797m (€1,089m in Q4)

2.384

413

P-C Combined ratio 92.1% (89.3% in Q4) -Better than target of 94%

Life

Technical result close to target mix of positive and adverse developments

Primary insurance

Net result **€433m** (€73m in Q4)

169 134 1.30

P-C Combined ratio 97.2% (97.5% in Q4) - Nat cats in Germany

Life

Result in line with expectations

Health

Solid, stable performance

Munich Health

Net result **€150m** (€56m in Q4)

150

Primary insurance

Combined ratio 93.5% (93.7% in Q4) - Good result largely driven by improved US Medicare business

Financial figures – Munich Re (Group)

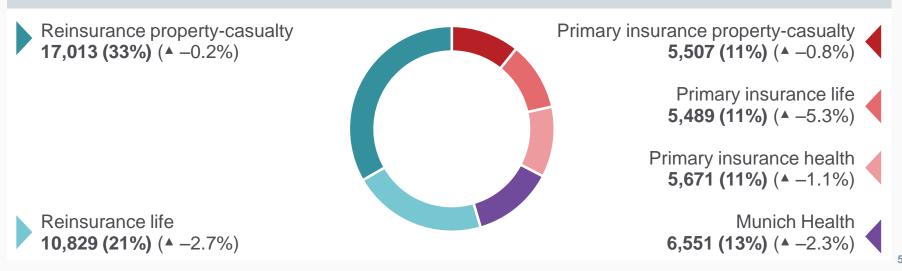
Significant currency effects partially offset by organic growth

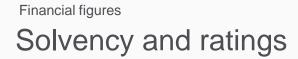
Munich RE 葦

Gross premiums written in €m

| 2012 | 51,969 | |
|--------------------------|--------|---|
| Foreign-exchange effects | -1,498 | |
| Divestment/Investment | -105 | 1 |
| Organic growth | 694 | |
| 2013 | 51,060 | |

Segmental breakdown in €m







Ratings

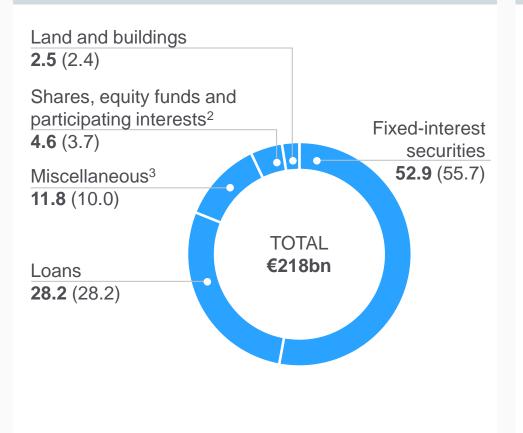
| Rating agency | Rating | Outlook | Last Modification |
|-------------------|-------------------|---------|-------------------|
| A.M. Best | A+ (Superior) | Stable | 7 Sept. 2007 |
| Fitch | AA- (Very strong) | Stable | 19 July 2005 |
| Moody's | Aa3 (Excellent) | Stable | 17 March 2005 |
| Standard & Poor's | AA- (Very strong) | Stable | 22 Dec. 2006 |

Financial figures – Munich Re (Group)

Active asset management on the basis of a well-diversified investment portfolio



Investment portfolio¹ in %



Portfolio management

- Decreasing market values due to rising interest rates and devaluation of foreign exchange rates
- Reduction of German, US, UK and Australian government bonds
- Reduction and ongoing geographic diversification of covered bonds
- Further cautious expansion of corporate bonds across all industries
- Increase of equity-backing ratio to 4.5%²

¹ Fair values as at 31.12.2013 (31.12.2012). ² Net of hedges: 4.5% (3.4%). ³ Deposits retained on assumed reinsurance, unit-linked investments, deposits with banks, investment funds (excl. equities), derivatives and investments in renewable energies/infrastructure and gold.

Reinsurance

Present in all markets







1. Current situation

- 2. Motivation for new Insurance Solutions
- 3. Risk awareness/Exposure
- 4. Considerations prior to establishment of pools

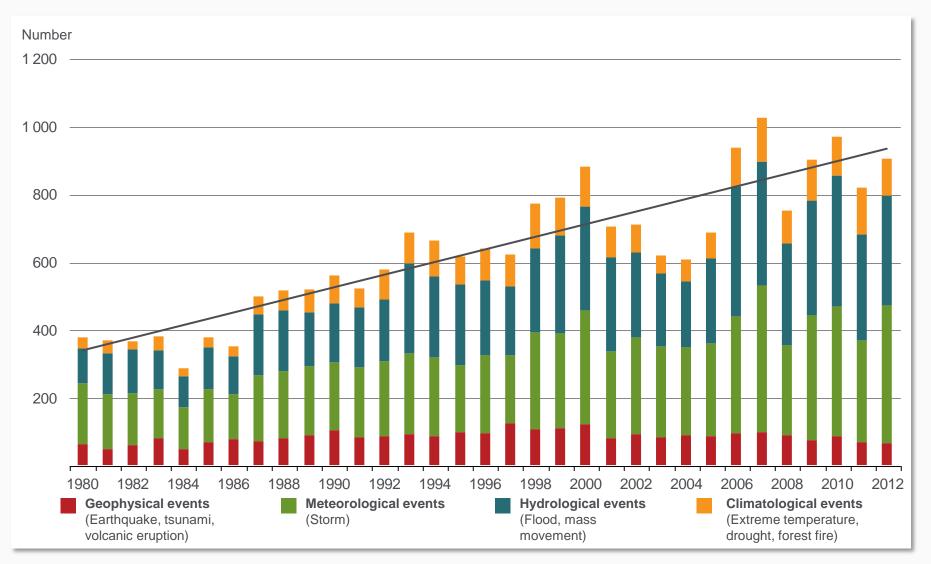
- 5. Pool characteristics
- 6. Pool structure & protection
- 7. Further considerations
- 8. Next steps



- 1. Worldwide trend increasing nat cat events
- 2. Better standard of living combined with increased claims awareness
- 3. Social changes in the society (lesser reliance on family members in case of an emergency)
- 4. Urban growth with high value concentration >> higher losses to be expected
- 5. Severe economic losses if industrialized areas or infrastructure is severely effected
- 6. High cost burden for governments following a large event may result in cost savings in other public financed sectors of the economy

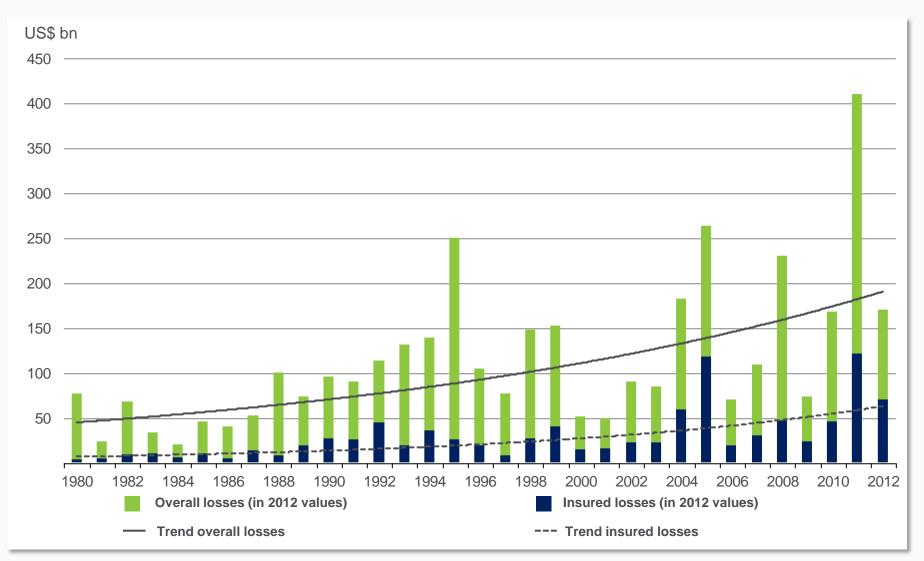
NatCatSERVICE Natural catastrophes worldwide 1980 – 2012 Number of events with trend





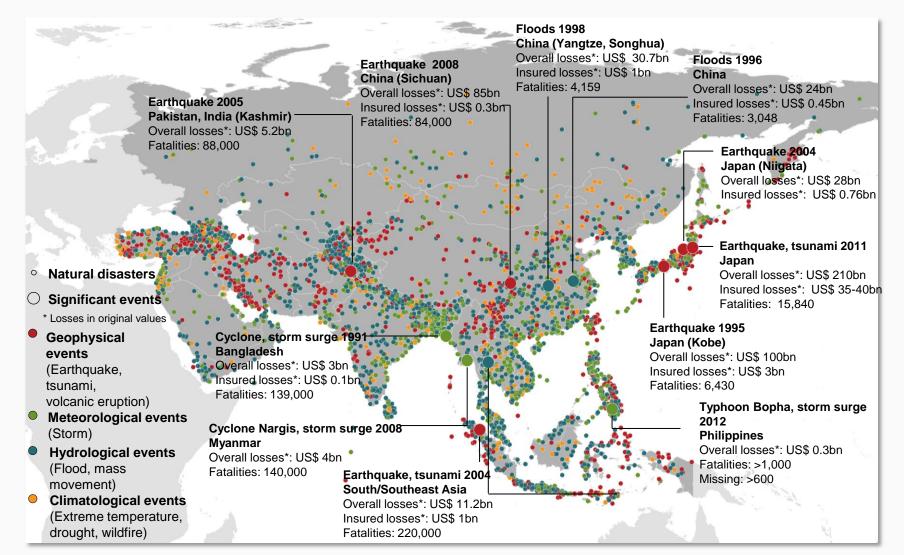
NatCatSERVICE Natural catastrophes worldwide 1980 – 2012 Overall and insured losses with trend





NatCatSERVICE Natural catastrophes in Asia 1980 - 2012







1. Current situation

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- 3. Risk awareness/Exposure
- 4. Considerations prior to establishment of pools

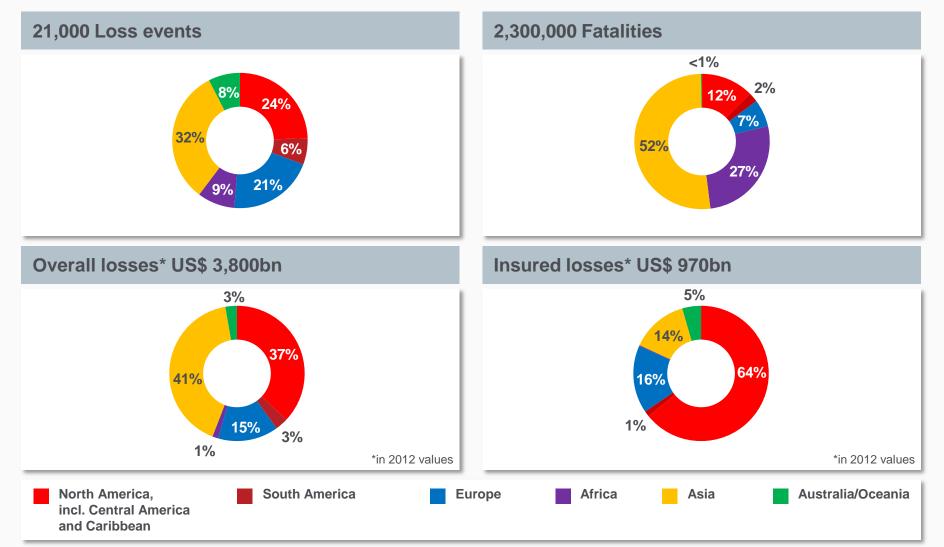
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- 1. Disparity of economic losses versus insured losses
- 2. Severe Cat events could have significant impacts on national budgets
- 3. Possible collapse of entire economy
- 4. Stagnation in the economic development for several years
- 5. Adequate pre loss considerations have proved enormous recovery effects helping to keep downside effects as low as possible
- 6. More and more countries are looking for possibilities to improve their catastrophe management
- 7. In general, the risk awareness and **(pre loss)** risk management of a wider public will improve

NatCatSERVICE Natural catastrophes worldwide 1980 – 2012 Percentage distribution – ordered by continent





NatCatSERVICE Natural catastrophes worldwide 1980 – 2012 Overall losses US\$ 3,800bn - Percentage distribution per continent





| Continent | Overall losses US\$ m |
|-----------------------------------|--------------------------|
| America (North and South America) | 1,500,000 |
| Europe | 500,000 |
| Africa | 45,000 |
| Asia | 1,600,000 |
| Australia/Oceania | 105,000 |

NatCatSERVICE Natural catastrophes worldwide 1980 – 2012 Insured losses US\$ 970bn - Percentage distribution per continent

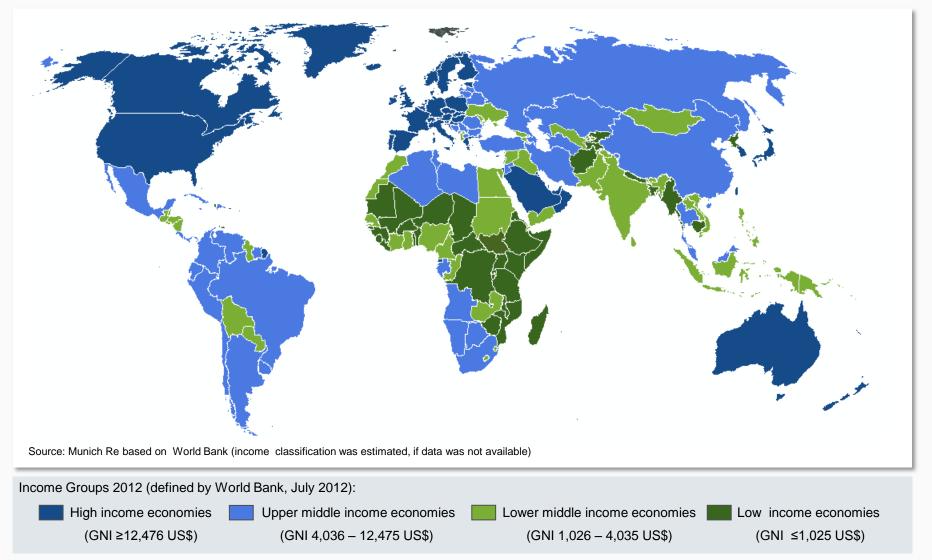




| Continent | Insured losses US\$ m | Overall losses US\$ m |
|-----------------------------------|--------------------------|--------------------------|
| America (North and South America) | 630,000 | 1,500,000 |
| Europe | 160,000 | 500,000 |
| Africa | 2,100 | 45,000 |
| Asia | 130,000 | 1,600,000 |
| Australia/Oceania | 42,000 | 105,000 |

NatCatSERVICE Income Groups defined by World Bank 2012

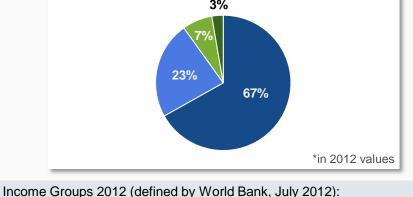




NatCatSERVICE Natural catastrophes worldwide 1980 – 2012 Income Groups defined by World Bank 2012

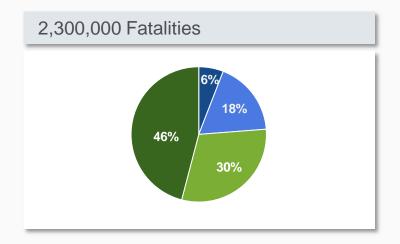


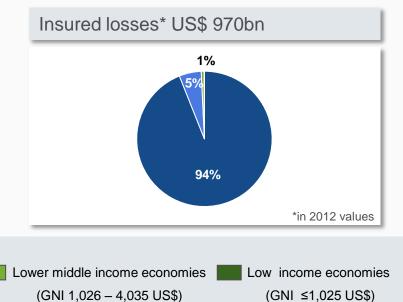




High income economies

(GNI ≥12,476 US\$)





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Upper middle income economies

(GNI 4,036 - 12,475 US\$)



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Risk awareness



- 1. Many countries are characterized by
 - Low risk awareness
 - Lack of corresponding risk management
 - Low insurance penetration



- 1. People tend to repress bad experiences quite fast
- 2. Tendency to believe: It won't hit me
- 3. Large return periods of Nat Cat events
- 4. Underestimation in most parts of the world
- 5. People have other priorities instead of buying insurance cover

Pre loss vs. post loss management



1. Many countries neglect pre loss considerations

Advantage:

- No capital allocation necessary
- Existing budget can be used for more popular projects

Disadvantage:

- Lack of appropriate monetary funds in case of an event
- Random distribution of money
- Politically influenced indemnification, particularly in election years

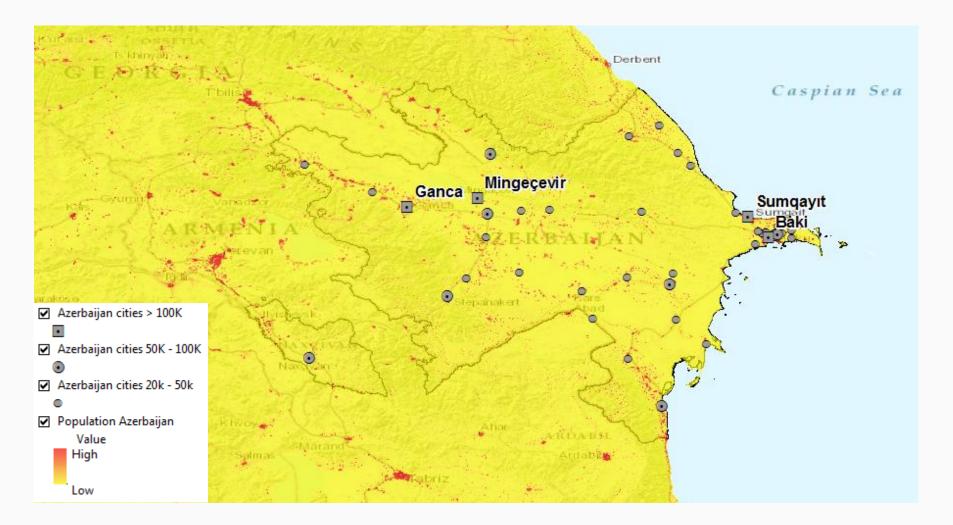


- 1. Joint efforts to change situation prospectively
- 2. Nationwide insurance as an option
- 3. Parties needed:
 - Government
 - Insurance industry
 - Individuals (insured)

Strong commitment of all parties involved required!

Overview Azerbaijan Population







Overview Azerbaijan Extratropical Storm



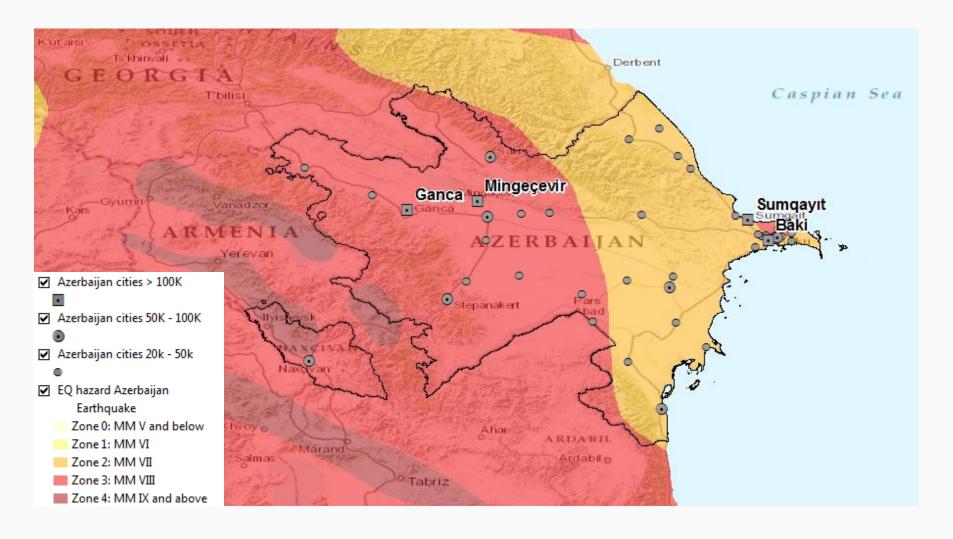
Overview Azerbaijan Hail





Overview Azerbaijan Earthquake





Azerbaijan EQ Analyses: affected cities / total affected population



Affected Population

| EQ Zone | Pop. (Mio) | Percentage |
|----------|------------|------------|
| 1 | 3.9 | 48% |
| 2 | 4.2 | 51% |
| 3 | 0.1 | 2% |
| Sum Pop. | 8.2 | 100% |

Affected cities (Population > 20.000)

| Munich Re hazard Zone | Number of Risk Locations | Percent |
|--------------------------|--------------------------------|---------|
| Zone 0: MM V and below | 0 | 0.0% |
| Zone 1: MM VI | 0 | 0.0% |
| Zone 2: MM VII | 23 | 52.3% |
| Zone 3: MM VIII | 21 | 47.7% |
| Zone 4: MM IX and above | 0 | 0.0% |
| No information available | 0 | 0.0% |
| Invalid coordinates | 0 | 0.0% |
| Sum | 44 | 100% |

Probable maximum intensity (MM: modified Mercalli scale) with an exceedance probability of 10% in 50 years (equivalent to a "return period" of 475 years) for medium subsoil conditions.

Kazakhstan Analyses: Affected cities / population by EQ

Munich RE

Affected Population

| EQ Zone | Pop. (Mio) | Percentage |
|----------|------------|------------|
| 0 | 8.7 | 56% |
| 1 | 1.5 | 10% |
| 2 | 2.3 | 15% |
| 3 | 1.7 | 11% |
| 4 | 1.2 | 8% |
| Sum Pop. | 15.4 | 100% |

Affected cities (Population > 100.000)

| Munich Re hazard Zone | Number of Risk Locations | Percent |
|--------------------------|--------------------------------|---------|
| Zone 0: MM V and below | 15 | 71.4% |
| Zone 1: MM VI | 2 | 9.5% |
| Zone 2: MM VII | 2 | 9.5% |
| Zone 3: MM VIII | 1 | 4.8% |
| Zone 4: MM IX and above | 1 | 4.8% |
| No information available | 0 | 0.0% |
| Invalid coordinates | 0 | 0.0% |
| Sum | 21 | 100% |

Probable maximum intensity (MM: modified Mercalli scale) with an exceedance probability of 10% in 50 years (equivalent to a "return period" of 475 years) for medium subsoil conditions.



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Pool considerations – Hypothesis



- 1. Established pools are structured rather individual
- 2. High level of solidarity in most existing NatCat pools
- 3. Compulsory insurance recommended for penetration purposes

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Pool Considerations Insurers View

- Differentiation between public and private liabilities
- 1. Insured perils
- 2. Policy construction
- 3. Territorial scope
- 4. Insured objects
- 5. Insured individuals
- 6. Pool participation
- 7. Premium

Drawing a line between public and private liabilities



Catastrophe Insurance Solutions _{Overview}

Two possible insurance **solutions** were **identified**

The first option is mostly used for rebuilding **private property**;

second is used for rebuilding **public property** in case of catastrophic events

| | National Pool Solutions | Government Covers |
|---------------------|--|--|
| Role of Government: | Legal framework, Supervision, regulation, and/or operation of the insurance pool a) Government plays no further role b) Government subsidize the fund | Legal framework, Supervision, regulation, and/or operation of a fund, captive or facility Paying of (re-)insurance premiums from annual budget Decision about the allocation of resources in cases of natural disasters |
| Policyholder: | Private households or companies | Public Agencies or Institutions |
| Funding: | Insurance cover is (mostly) financed by private policyholders | Insurance cover is part of the federal budget and is financed by taxes (and/or donors) |
| Insured Assets: | Private interest | Public property and bridging of liquidity gaps in federal budgets |
| Examples: | a) Turkish Catastrophe Insurance Pool b) Taiwan Residential Earthquake Insurance Pool | CCRIFFONDEN |

Insured perils – 1
 Single NatCat perils vs. multi NatCat perils



Single NatCat peril (EQ only) <u>Advantage</u>:

- Simple modeling and premium calculation
- High transparency

Disadvantage:

- No diversification
- Possible antiselection

1. Insured perils – 2



Single NatCat perils vs. multi NatCat perils

- Multi NatCat perils (EQ + Flood + Storm + ...) <u>Advantage</u>:
 - Wide scope of cover
 - Increased diversification
 - Reduced anti-selection

- Complex modeling
- Lack of transparency

Policy construction - 1
 NatCat perils only vs. combination with other perils

NatCat perils only <u>Advantage</u>:

- Transparent
- Independent from additional perils

Disadvantage:

- No diversification
- Adverse selection
- Limited market penetration

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2. Policy construction - 2 NatCat perils only vs. combination with other perils

Multi peril policy <u>Advantage</u>:

- Increased diversification
- Reduced anti-selection
- High level of market penetration

Disadvantage:

Compulsory correlation of different perils

3. Territorial Scope National



National <u>Advantage</u>:

- Reasonable diversification effects
- Large number of insured's
- Easy to agree

Disadvantage:

Lack of acceptance in less exposed areas



4. Insured objects - 1 Buildings / Contents / Consequential loss

Buildings only <u>Advantage</u>:

- Protection of large values
- Easy to administer

Disadvantage:

Limited protection of values



4. Insured objects - 2 Buildings / Contents / Consequential loss

Buildings & Contents Advantage:

- Comprehensive cover for private individuals
- Large collective

- Increased loss potential
- Higher premium for individuals
- Lack of interest to insure contents
- Increased administration



4. Insured objects - 3 Buildings / Contents / Consequential loss

Consequential loss <u>Advantage</u>:

- Comprehensive cover for the industry
- Reduction of economic losses

- Increased loss potential
- Higher premium for individuals
- Difficult and time consuming loss adjustment
- Increased administration

5. Insured individuals 1 Private vs. Commercial/Industry



Private only <u>Advantage</u>:

- Protection of human population
- High level of transparency

Disadvantage:

Limited compensation compared to overall loss

5. Insured individuals - 2 Private vs. Commercial/Industry



Commercial/Industry Advantage:

- Huge risk collective
- High level of compensation for incurred losses

- Complex modeling
- Complex premium calculation
- Lack of transparency

6. Pool participation - 1 Voluntary vs. compulsory



Voluntary <u>Advantage</u>:

- Fair
- Limited moral hazard

- Reduced market penetration
- Adverse selection



6. Pool participation - 2 Voluntary vs. compulsory

Compulsory <u>Advantage</u>:

- High market penetration
- High level of solidarity
- Diversification of risks
- No adverse selection of risks

- Increased moral hazard
- Huge loss potential



7. Premium -1 Individual vs. flat premium

Individual premium <u>Advantage</u>:

- Fair
- Reduced anti-selection
- Reduced moral hazard

- More complex
- Increased operating expenses



7. Premium - 2 Individual vs. flat premium

Flat premium Advantage:

Easy to administer

- Unfair
- Does not reflect exposure
- Increased moral hazard
- Adverse selection



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Premium pool

- Premium collection through insurers
- Transfer of premium to pool
- Transfer of risk to pool
- Commission paid to insurers as compensation for distribution efforts

Claims settlement:

- Insurers manpower and expertise used for loss adjustment
- Specialized loss adjusters on behalf of pool organization



Loss pool

- Premium collection through insurers
- Premium is retained by insurers
- Pool organizes reinsurance

Claims settlement:

- Agreed percentage of loss is retained by individual insurers
- Excess loss is aggregated through pool
- Distribution of pool-loss according to market share of insurers



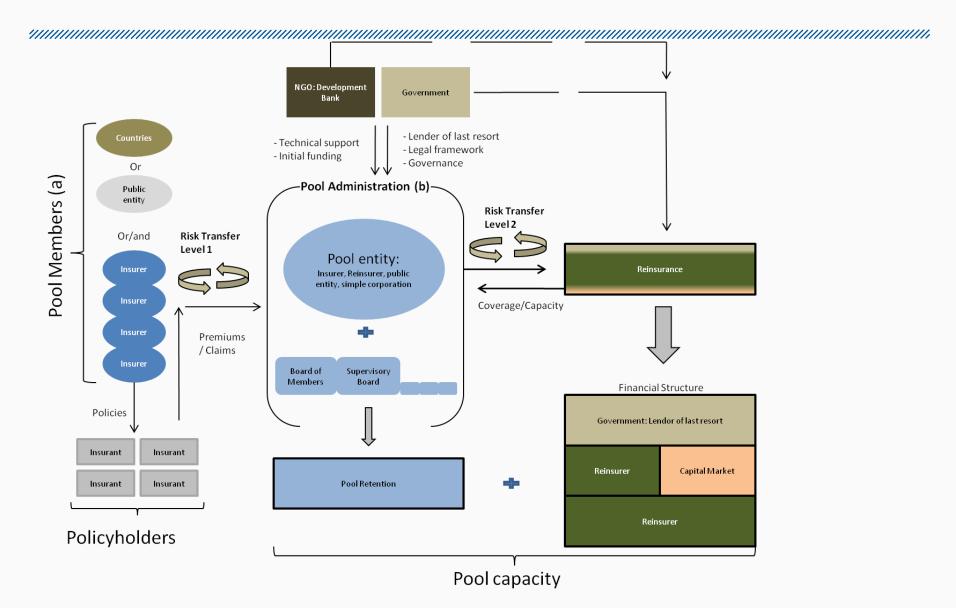
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Possible pool structure





International Cat Pools



| Comparison of Pool Characteristics | | 1 2 | | 3 4 | | 5 | 6 |
|------------------------------------|---|--|--|--|--|--|--|
| Country | | France | loeland | Caribbean | Norway | Rumania | Swiss |
| Characteristics | Variables / Name | Cat-Nat Modell, Caisse Centrale de Reassurance (CCR) | Iceland catastrophe insurance (ICI) | Caribbean Catastrophe Risk insurance Facility (CCRIF) | Norsk Naturskadepool (NNP) | Programul Roman de Asigurare la catastofe - PAID | Kantonale Gebäudever- sicherung (KGV) und der Interkantonale Rückversicherungsver band (IRV/IRG); |
| Management | public/private/mixed | public | mixed | mixed | mixed | private | public |
| Governance | public/private/mixed | public | public | mixed | mixed | mixed | public |
| Funding | public/private/mixed | mixed | private | public | private | mixed | private |
| constitution Insurer | voluntary/compulsory | compulsory | compulsory | no insurers | compulsory | voluntary | compulsory |
| constitution Insurant | voluntary/compulsory/"semi compulsory" | semi compulsory | compulsory | voluntary | semi compulsory | compulsory | semi compulsory |
| geographical coverage | national/regional/intercountry | national | national | intercountry | national | national | regional |
| Rates | Flat-rate/risk-based | flat-rate | flat-rate | risk-based | Flat-rate | risk-based | flat-rate |
| Insured Interest | residential/commercial/public | r/c/p | r/c/p | P | r/c | r | r/c |
| Interest covered | Buildings/contents/ Infrastructure /others | Buildings, Contents, public installations, motor vehicles | Buildings, Contents, public installations | infrastructure | Buildings, Contents | Buildings | Buildings |
| Perils covered | | All-Risk Cover; (Flood, EQ, volcanic eruption, landslides, no storm, no hail, no snowpressure) | EQ, volcanic eruption, landslides, flood, avalanches, no storm | Storm, EQ | Flood, Storm, landslide, EQ, volcanic eruption | EQ, Flood, Landslide | Flood, Storm, hail, avalanches, snow pressure, rockfall, no EQ |
| Reinsuranceprogram | public/private/mixed | public | private | private | private | private | public |
| Other risk-transfer | No/Yes | no | n/a | yes | n/a | n/a | no |
| Limit | yes/no | not with CCR | yes | yes | yes | yes | no |
| Deductible | yes/no | yes | yes | yes | yes | no | yes |
| Government cover | no/ limited/ unlimited | unlimited | limited | no, Government is the insurant | no | no | unlimited |
| Reason for establishment | Catastrophe/Market failure / others | catastrophe | catastrophe | catastrophe and others | limited cover through Funds | catastrophe | diverse risk exposures in portfolios->pooling |
| seperate policy | yes/no | no | no | yes | no | yes | no |
| legal nature | | law/state-owned joint stock RI | public corporation | indipendent legal entity | n/a | joint stock company owned by insuerer | public entity |
| Trigger | Non-indemnity, Indemnity | indemnity | indemnity | Non-indemnity | indemnity | indemnity | indemnity |

International Cat Pools



| Comparison of Pool Characteristics | | 7 | 8 | 9 | 10 | 11 |
|------------------------------------|---|---|---|---|--|--|
| Country | | Swiss | Spain | Talwan | Turkey | Japan |
| Characteristics | Variables / Name | Elementar- schadenpool (ES- Pool) | Consorcio de Compensacion de Seguros (CCS) | Talwan residential Earthquak Insurance Fund (TREIF) | Turkish catastrophe Insurance pool (TCIP) | Japanese Earthquake Reinsurance Co. (JER) |
| Management | public/private/mixed | private | public | mixed | mixed | mixed |
| Governance | public/private/mixed | mixed | public | public | mixed | mixed |
| Funding | public/private/mixed | private | private | mixed | private | mixed |
| constitution insurer | voluntary/compulsory | voluntary | compulsory | compulsory | compulsory | compulsory |
| | voluntary/compulsory/"semi | voluntary | comparisony | compandory | compaisory | compandory |
| constitution insurant | compulsory" | semi compulsory | semi compulsory | semi compulsory | compulsory | voluntary |
| geographical coverage | national/regional/intercountry | regional | national | national | national | national |
| Rates | Flat-rate/risk-based | flat-rate | flat-rate | flat-rate | risk-based | risk-based |
| Insured Interest | residential/commercial/public | r/c | r/c/p | r | r | r |
| Interest covered | Bulidings/contents/ infrastructure /others | Buildings and contents flood, storm, avalanches, snow- | Buildings, contents, motor vehicle Flood, EQ, landslides, vulcanic | Buildings EQ (following Fire, explosion, landslide, flood, | Buildings EQ (following fire, explosion. | Buildings, content |
| Perlis covered | | pressure, hall, rockfalls, landslides | eruption, Storm, meteorits | subsidience) | landslide) | eruption, tsunami |
| Reinsuranceprogram | public/private/mixed | private | public | private | private | public |
| Other risk-transfer | No/Yes | n/a | no | yes | yes | n/a |
| Limit | yes/no | yes | yes | yes | yes | yes |
| Deductible | yes/no | yes | yes | n/a | yes | no |
| Government cover | no/ limited/ unlimited | no | unlimited | limited | limited | limited |
| Reason for establishment | Catastrophe/Market failure / others | market failure | others | catastrophe | catastrophe | catastrophe |
| seperate policy | yes/no | no | no | no | yes | yes |
| legal nature | | simple company | state-owned RI | non-profit organisation | legal public entity | Ltd. |
| Trigger | Non-Indemnity, Indemnity | indemnity | Indemnity | Indemnity | indemnity | Indemnity |

International Cat Pools



| Comparison of Pool Characteristics | | 12 | 13 | 14 | 15 | 16 |
|------------------------------------|--|--|---|---|---|--|
| Country | | USA | USA | USA | New Zealand | Balkan |
| Characteristics | Variables / Name | Califomia Earthquake Authority (CEA) | National Flood Insurance Program (NFIP) | Florida Hurricane Catastrophe Fund (FHCF) | Earthquake commission (EQC) | Europa RE (in planning, final phase) |
| Magagement | public industry indus d | public | public | public | public | private |
| Management Governance | public/private/mixed public/private/mixed | public | public | public | public | mixed |
| Funding | public/private/mixed | private | mixed | private | public | mixed |
| - | | voluntary | voluntary | | | |
| constitution insurer | voluntary/compulsory voluntary/compulsory/"semi | voluntary | semi compulsory | compulsory | compulsory | voluntary |
| constitution Insurant | compulsory" | voluntary | and voluntary | voluntary | semi compulsory | voluntary |
| geographical coverage | national/regional/intercountry | regional | national | regional | national | Intercountry |
| Rates | Flat-rate/risk-based | risk-based | risk-based | risk-based | Flat-rate | risk-based |
| Insured Interest | residential/commercial/public | r | r/c | r | r | r/c/p |
| Interest covered | Buildings/contents/ Infrastructure /others | Buildings and contents | Buildings, contents | Buildings | Buildings, contents, Land | Buildings, |
| Perlis covered | | EQ (following fire and explosion) | Flood and following claims through erosions (mud slides, no landslide) | Hurricane | EQ, landsilde, Tsunami, vulkanic eruption (follwowing storm, flood, fire) | Earthquake (following fire and landslides), Flood, Drought, Freeze, Hall |
| Reinsuranceprogram | public/private/mixed | private | no/public | public | private | private |
| Other risk-transfer | No/Yes | Yes | no | yes | private | n/a |
| Limit | yes/no | yes | yes | yes | yes | yes |
| Deductible | yes/no | yes | yes | yes | yes | yes |
| Government cover | no/ limited/ unlimited | no | unlimited | no | unlimited | no |
| Reason for establishment | Catastrophe/Market failure / others | catastrophe | market failure | market failure | Catastrophe/ others | catastrophe |
| seperate policy | yes/no | no | yes | yes | no | yes |
| legal nature | | public instrument or California | public entity | state-owend RI | the government | Countries |
| Trigger | Non-Indemnity, indemnity | indemnity | indemnity | non-indemnity | indemnity | Indemnity and parametric, depends on the policy and risk |



- It needs to be distinguished between the different parties involved
 - Insured Insurer
 Indemnification of actual sustained loss net of deductible
 - Insurer/Pool Reinsurer/Capital market
 Depending on structure, a priority and a maximum limit will be applied

Government

Depending on involvement, government may act as lender of last resort

Basis of indemnification - *pool perspective* - 1 Actual sustained loss vs. parametric trigger



Actual sustained loss <u>Advantage</u>:

- Fair
- No base risk
- Loss adequate indemnification, subject to capacity

- Time consuming to establish the ultimate loss
- High degree of administration

Basis of indemnification - *pool perspective* - 2 Actual sustained loss vs. parametric trigger



Parametric trigger

(an independent indicator is used to trigger the cover, e.g. amplitude >7.5 on the Mercalli scale at a given gauging station, economical loss) <u>Advantage</u>:

- Quick compensation
- Low administration (post loss)
- Limited moral hazard

- Based on "synthetic" trigger, irrespective of actual loss
- Gauging station may not record the required amplitude, despite a significant loss elsewhere

Basis of indemnification - *pool perspective* - 3 Actual sustained loss vs. parametric trigger



Possible trigger:

- Subjective measure of the **strength** of an earthquake, assessed on the basis of **local damage**
- Discrete twelve-graded Mercalli scale
- Decreases with increasing focal distance



Pool protection - 1 Low return periods vs. high return periods

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- Low return periods (low capacity)
 <u>Advantage</u>:
 - Easy to finance
 - Easy to reinsure

- Limited compensation
- Not in line with principle aim to achieve reasonable protection
- Lack of acceptance

Pool protection - 2 Low return periods vs. high return periods

Munich RE

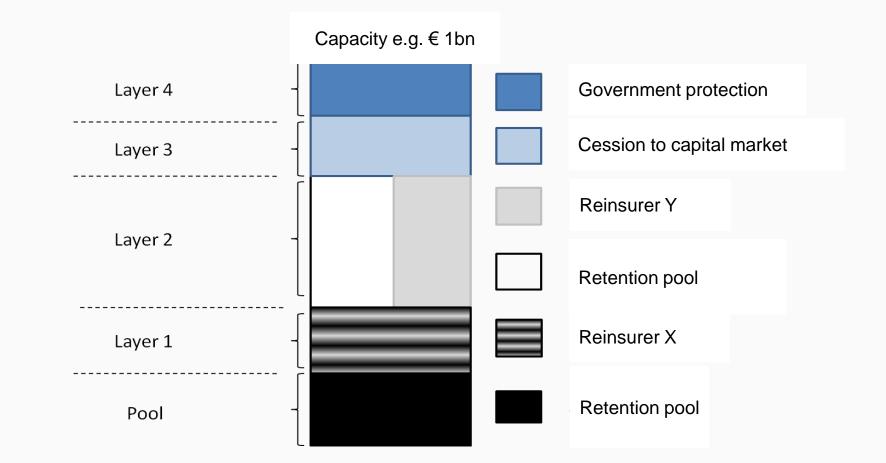
- High return periods (>200 years return period high capacity) <u>Advantage</u>:
 - High comfort level
 - High level of acceptance

Disadvantage:

Difficult to structure and finance

Possible pool funding & protection







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- 8. Next steps

Further considerations



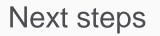
- Disaster management
- Recovery considerations
- Building codes
- Tax incentives



1. Current situation

- 2. Motivation for new Insurance Solutions
- 3. Risk awareness/Exposure
- 4. Considerations prior to establishment of pools

- 5. Pool characteristics
- 6. Pool structure & protection
- 7. Further considerations
- 8. Next steps

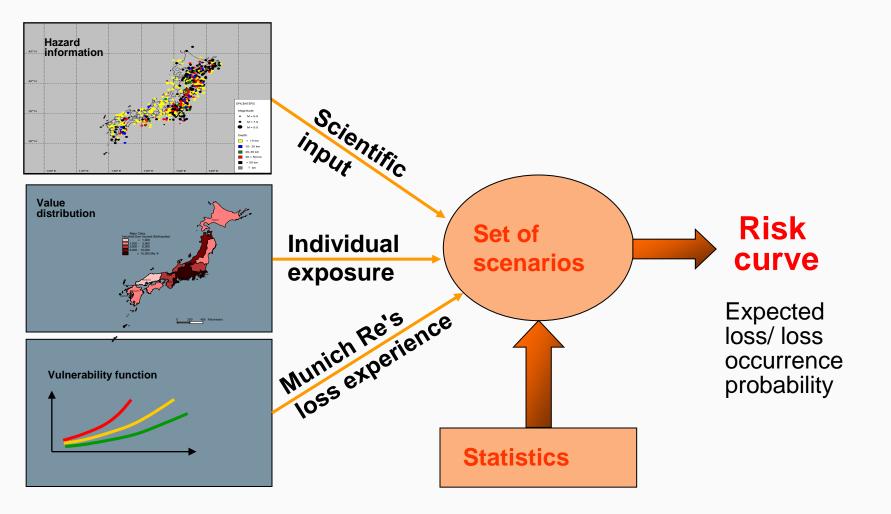




- 1. Commitment of all involved parties to proceed
- 2. Discussion of proposed options
- 3. Involvement of further stakeholders
- 4. Az EQ Model



The Munich Re risk model: MRHazard





Thank you very much indeed for your attention

Jürgen Brucker

