

Insurance solutions for catastrophic events

Basic approach, conceptual design and examples

AIIF 2014 - Azerbaijan International Insurance Forum

Baku - June19th & 20th, 2014

Jürgen Brucker





About Munich Re

Baku - June19th & 20th, 2014



Added value within the group Diversified structure – More security





MEAG

* This listing is incomplete and provides no precise indication of shareholdings.

All segments contributing to strong Group result



Munich Re (Group) – FY 2013

Net result €3,342m (€1,198m in Q4)

Delivering good net result supported by sound core business and low tax rate

Shareholders' equity €26.2bn (+1.4% vs. 30.9.)

Strong capital position according to all metrics allowing for dividend increase and share buy-back

Investment result Rol of 3.5% (3.7% in Q4)

Solid result given low interest rates and moderate risk profile

Reinsurance

Net result €2,797m (€1,089m in Q4)

2.384

413

P-C Combined ratio 92.1% (89.3% in Q4) -Better than target of 94%

Life

Technical result close to target mix of positive and adverse developments

Primary insurance

Net result **€433m** (€73m in Q4)

169 134 1.30

P-C Combined ratio 97.2% (97.5% in Q4) - Nat cats in Germany

Life

Result in line with expectations

Health

Solid, stable performance

Munich Health

Net result **€150m** (€56m in Q4)

150

Primary insurance

Combined ratio 93.5% (93.7% in Q4) - Good result largely driven by improved US Medicare business

Financial figures – Munich Re (Group)

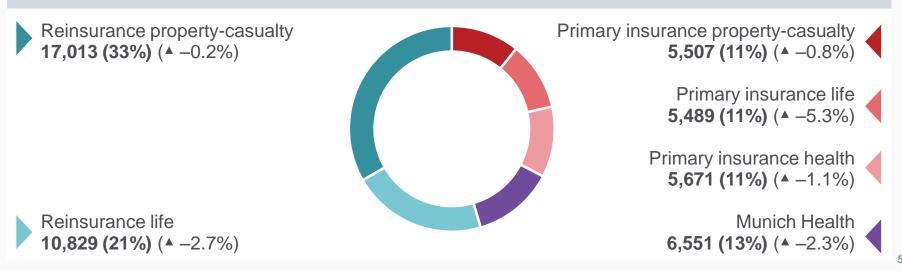
Significant currency effects partially offset by organic growth

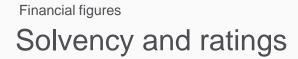
Munich RE 葦

Gross premiums written in €m

2012	51,969	
Foreign-exchange effects	-1,498	
Divestment/Investment	-105	1
Organic growth	694	
2013	51,060	

Segmental breakdown in €m







Ratings

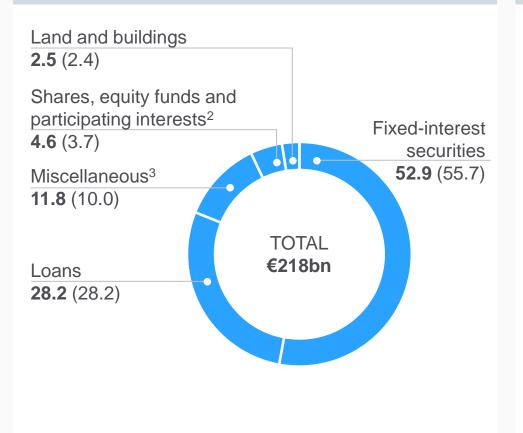
Rating agency	Rating	Outlook	Last Modification
A.M. Best	A+ (Superior)	Stable	7 Sept. 2007
Fitch	AA- (Very strong)	Stable	19 July 2005
Moody's	Aa3 (Excellent)	Stable	17 March 2005
Standard & Poor's	AA- (Very strong)	Stable	22 Dec. 2006

Financial figures – Munich Re (Group)

Active asset management on the basis of a well-diversified investment portfolio



Investment portfolio¹ in %



Portfolio management

- Decreasing market values due to rising interest rates and devaluation of foreign exchange rates
- Reduction of German, US, UK and Australian government bonds
- Reduction and ongoing geographic diversification of covered bonds
- Further cautious expansion of corporate bonds across all industries
- Increase of equity-backing ratio to 4.5%²

¹ Fair values as at 31.12.2013 (31.12.2012). ² Net of hedges: 4.5% (3.4%). ³ Deposits retained on assumed reinsurance, unit-linked investments, deposits with banks, investment funds (excl. equities), derivatives and investments in renewable energies/infrastructure and gold.

Reinsurance

Present in all markets







1. Current situation

- 2. Motivation for new Insurance Solutions
- 3. Risk awareness/Exposure
- 4. Considerations prior to establishment of pools

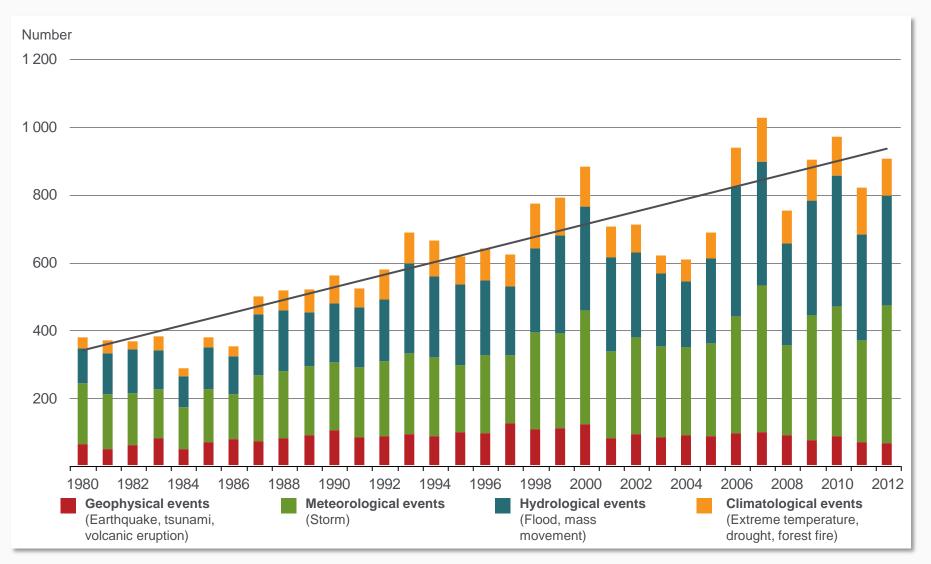
- 5. Pool characteristics
- 6. Pool structure & protection
- 7. Further considerations
- 8. Next steps



- 1. Worldwide trend increasing nat cat events
- 2. Better standard of living combined with increased claims awareness
- 3. Social changes in the society (lesser reliance on family members in case of an emergency)
- 4. Urban growth with high value concentration >> higher losses to be expected
- 5. Severe economic losses if industrialized areas or infrastructure is severely effected
- 6. High cost burden for governments following a large event may result in cost savings in other public financed sectors of the economy

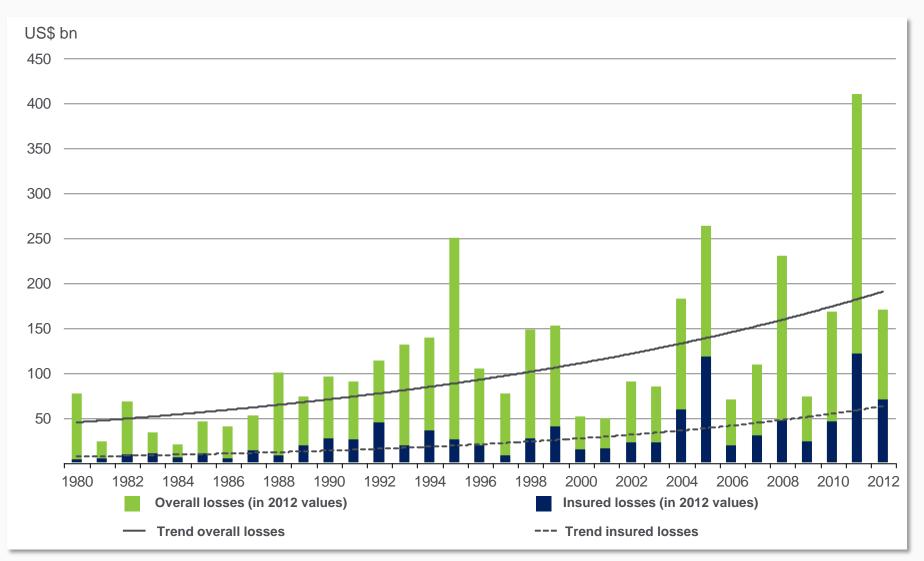
NatCatSERVICE Natural catastrophes worldwide 1980 – 2012 Number of events with trend





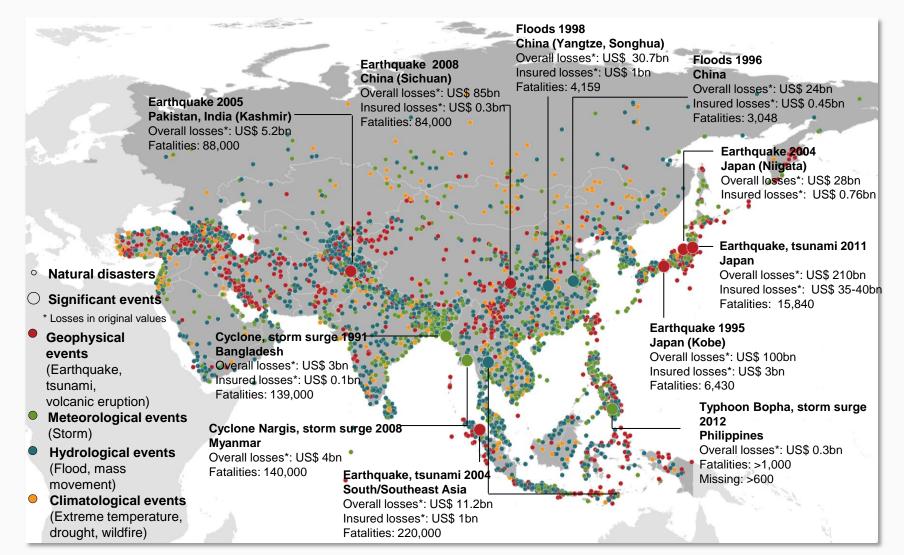
NatCatSERVICE Natural catastrophes worldwide 1980 – 2012 Overall and insured losses with trend





NatCatSERVICE Natural catastrophes in Asia 1980 - 2012







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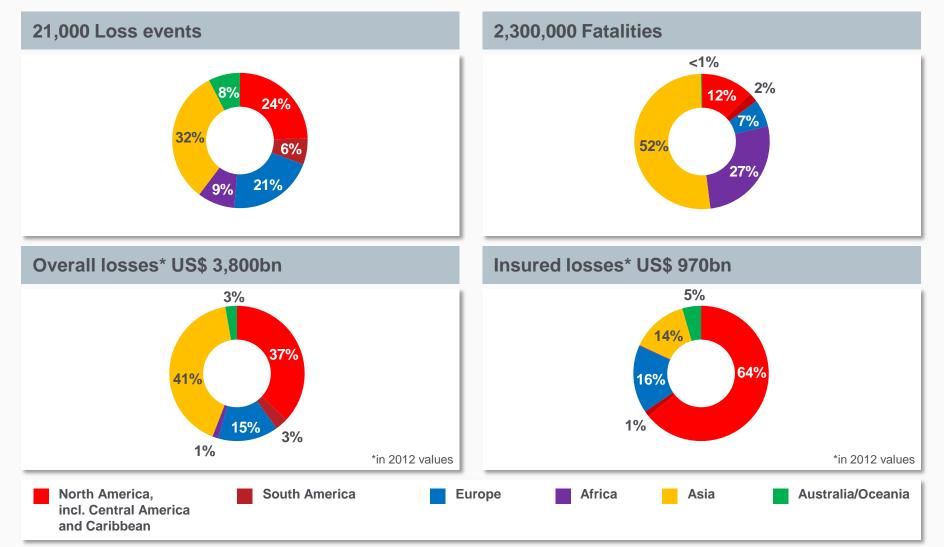
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- 1. Disparity of economic losses versus insured losses
- 2. Severe Cat events could have significant impacts on national budgets
- 3. Possible collapse of entire economy
- 4. Stagnation in the economic development for several years
- 5. Adequate pre loss considerations have proved enormous recovery effects helping to keep downside effects as low as possible
- 6. More and more countries are looking for possibilities to improve their catastrophe management
- 7. In general, the risk awareness and **(pre loss)** risk management of a wider public will improve

NatCatSERVICE Natural catastrophes worldwide 1980 – 2012 Percentage distribution – ordered by continent





NatCatSERVICE Natural catastrophes worldwide 1980 – 2012 Overall losses US\$ 3,800bn - Percentage distribution per continent





Continent	Overall losses US\$ m
America (North and South America)	1,500,000
Europe	500,000
Africa	45,000
Asia	1,600,000
Australia/Oceania	105,000

NatCatSERVICE Natural catastrophes worldwide 1980 – 2012 Insured losses US\$ 970bn - Percentage distribution per continent

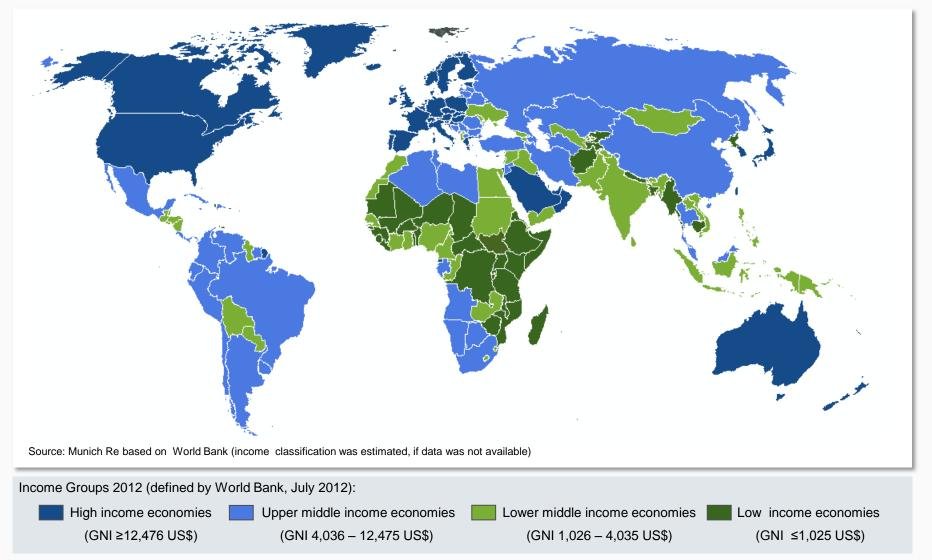




Continent	Insured losses US\$ m	Overall losses US\$ m
America (North and South America)	630,000	1,500,000
Europe	160,000	500,000
Africa	2,100	45,000
Asia	130,000	1,600,000
Australia/Oceania	42,000	105,000

NatCatSERVICE Income Groups defined by World Bank 2012

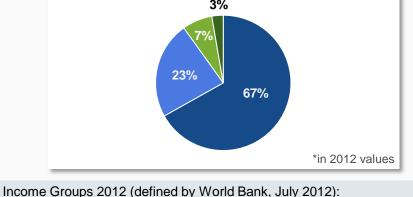




NatCatSERVICE Natural catastrophes worldwide 1980 – 2012 Income Groups defined by World Bank 2012

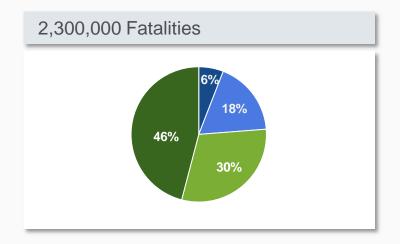


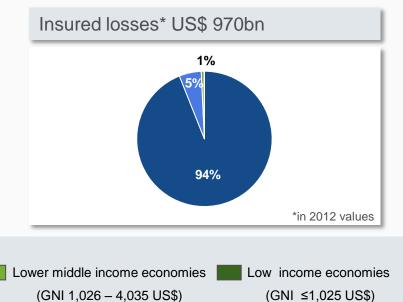




High income economies

(GNI ≥12,476 US\$)





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Upper middle income economies

(GNI 4,036 - 12,475 US\$)



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Risk awareness



- 1. Many countries are characterized by
 - Low risk awareness
 - Lack of corresponding risk management
 - Low insurance penetration



- 1. People tend to repress bad experiences quite fast
- 2. Tendency to believe: It won't hit me
- 3. Large return periods of Nat Cat events
- 4. Underestimation in most parts of the world
- 5. People have other priorities instead of buying insurance cover

Pre loss vs. post loss management



1. Many countries neglect pre loss considerations

Advantage:

- No capital allocation necessary
- Existing budget can be used for more popular projects

Disadvantage:

- Lack of appropriate monetary funds in case of an event
- Random distribution of money
- Politically influenced indemnification, particularly in election years



- 1. Joint efforts to change situation prospectively
- 2. Nationwide insurance as an option
- 3. Parties needed:
 - Government
 - Insurance industry
 - Individuals (insured)

Strong commitment of all parties involved required!

Overview Azerbaijan Population





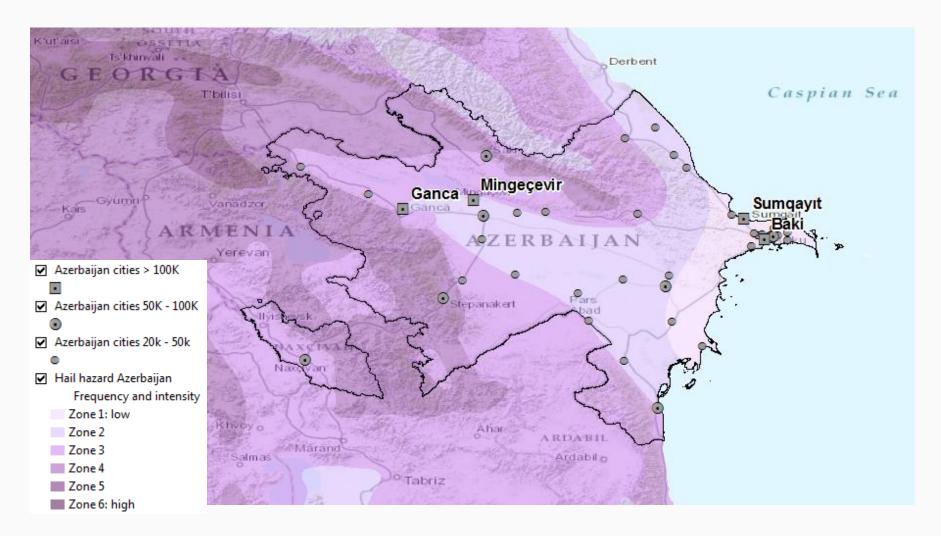


Overview Azerbaijan Extratropical Storm



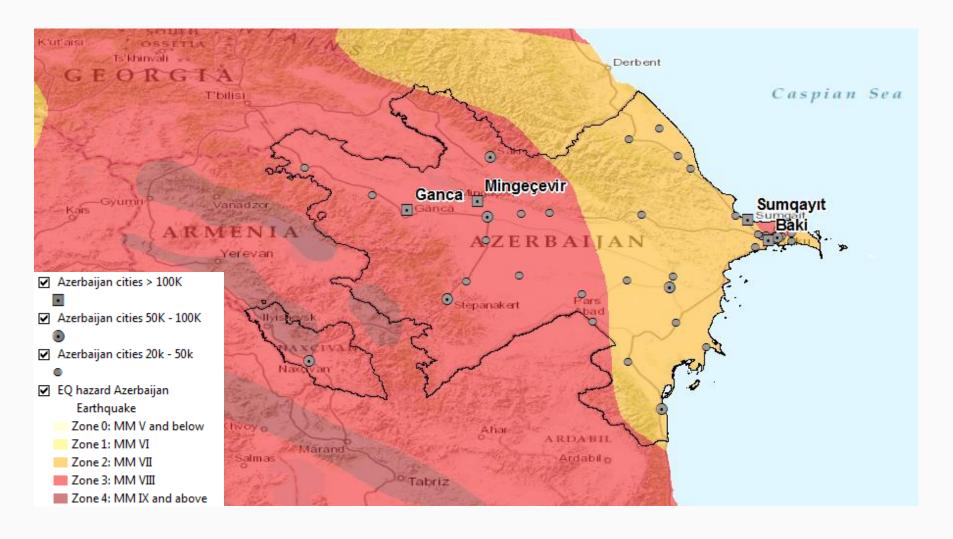
Overview Azerbaijan Hail





Overview Azerbaijan Earthquake





Azerbaijan EQ Analyses: affected cities / total affected population



Affected Population

EQ Zone	Pop. (Mio)	Percentage
1	3.9	48%
2	4.2	51%
3	0.1	2%
Sum Pop.	8.2	100%

Affected cities (Population > 20.000)

Munich Re hazard Zone	Number of Risk Locations	Percent
Zone 0: MM V and below	0	0.0%
Zone 1: MM VI	0	0.0%
Zone 2: MM VII	23	52.3%
Zone 3: MM VIII	21	47.7%
Zone 4: MM IX and above	0	0.0%
No information available	0	0.0%
Invalid coordinates	0	0.0%
Sum	44	100%

Probable maximum intensity (MM: modified Mercalli scale) with an exceedance probability of 10% in 50 years (equivalent to a "return period" of 475 years) for medium subsoil conditions.

Kazakhstan Analyses: Affected cities / population by EQ

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Affected Population

EQ Zone	Pop. (Mio)	Percentage
0	8.7	56%
1	1.5	10%
2	2.3	15%
3	1.7	11%
4	1.2	8%
Sum Pop.	15.4	100%

Affected cities (Population > 100.000)

Munich Re hazard Zone	Number of Risk Locations	Percent
Zone 0: MM V and below	15	71.4%
Zone 1: MM VI	2	9.5%
Zone 2: MM VII	2	9.5%
Zone 3: MM VIII	1	4.8%
Zone 4: MM IX and above	1	4.8%
No information available	0	0.0%
Invalid coordinates	0	0.0%
Sum	21	100%

Probable maximum intensity (MM: modified Mercalli scale) with an exceedance probability of 10% in 50 years (equivalent to a "return period" of 475 years) for medium subsoil conditions.



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Pool considerations – Hypothesis



- 1. Established pools are structured rather individual
- 2. High level of solidarity in most existing NatCat pools
- 3. Compulsory insurance recommended for penetration purposes

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Pool Considerations Insurers View

- Differentiation between public and private liabilities
- 1. Insured perils
- 2. Policy construction
- 3. Territorial scope
- 4. Insured objects
- 5. Insured individuals
- 6. Pool participation
- 7. Premium

Drawing a line between public and private liabilities



Catastrophe Insurance Solutions _{Overview}

Two possible insurance **solutions** were **identified**

The first option is mostly used for rebuilding **private property**;

second is used for rebuilding **public property** in case of catastrophic events

	National Pool Solutions	Government Covers
Role of Government:	 Legal framework, Supervision, regulation, and/or operation of the insurance pool a) Government plays no further role b) Government subsidize the fund 	 Legal framework, Supervision, regulation, and/or operation of a fund, captive or facility Paying of (re-)insurance premiums from annual budget Decision about the allocation of resources in cases of natural disasters
Policyholder:	Private households or companies	Public Agencies or Institutions
Funding:	Insurance cover is (mostly) financed by private policyholders	Insurance cover is part of the federal budget and is financed by taxes (and/or donors)
Insured Assets:	Private interest	Public property and bridging of liquidity gaps in federal budgets
Examples:	a) Turkish Catastrophe Insurance Pool b) Taiwan Residential Earthquake Insurance Pool	CCRIFFONDEN

Insured perils – 1
 Single NatCat perils vs. multi NatCat perils



Single NatCat peril (EQ only) <u>Advantage</u>:

- Simple modeling and premium calculation
- High transparency

Disadvantage:

- No diversification
- Possible antiselection

1. Insured perils – 2



Single NatCat perils vs. multi NatCat perils

- Multi NatCat perils (EQ + Flood + Storm + ...) <u>Advantage</u>:
 - Wide scope of cover
 - Increased diversification
 - Reduced anti-selection

- Complex modeling
- Lack of transparency

Policy construction - 1
 NatCat perils only vs. combination with other perils

NatCat perils only <u>Advantage</u>:

- Transparent
- Independent from additional perils

Disadvantage:

- No diversification
- Adverse selection
- Limited market penetration

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2. Policy construction - 2 NatCat perils only vs. combination with other perils

Multi peril policy <u>Advantage</u>:

- Increased diversification
- Reduced anti-selection
- High level of market penetration

Disadvantage:

Compulsory correlation of different perils

3. Territorial Scope National



National <u>Advantage</u>:

- Reasonable diversification effects
- Large number of insured's
- Easy to agree

Disadvantage:

Lack of acceptance in less exposed areas



4. Insured objects - 1 Buildings / Contents / Consequential loss

Buildings only <u>Advantage</u>:

- Protection of large values
- Easy to administer

Disadvantage:

Limited protection of values



4. Insured objects - 2 Buildings / Contents / Consequential loss

Buildings & Contents Advantage:

- Comprehensive cover for private individuals
- Large collective

- Increased loss potential
- Higher premium for individuals
- Lack of interest to insure contents
- Increased administration



4. Insured objects - 3 Buildings / Contents / Consequential loss

Consequential loss <u>Advantage</u>:

- Comprehensive cover for the industry
- Reduction of economic losses

- Increased loss potential
- Higher premium for individuals
- Difficult and time consuming loss adjustment
- Increased administration

5. Insured individuals 1 Private vs. Commercial/Industry



Private only <u>Advantage</u>:

- Protection of human population
- High level of transparency

Disadvantage:

Limited compensation compared to overall loss

5. Insured individuals - 2 Private vs. Commercial/Industry



Commercial/Industry Advantage:

- Huge risk collective
- High level of compensation for incurred losses

- Complex modeling
- Complex premium calculation
- Lack of transparency

6. Pool participation - 1 Voluntary vs. compulsory



Voluntary <u>Advantage</u>:

- Fair
- Limited moral hazard

- Reduced market penetration
- Adverse selection



6. Pool participation - 2 Voluntary vs. compulsory

Compulsory <u>Advantage</u>:

- High market penetration
- High level of solidarity
- Diversification of risks
- No adverse selection of risks

- Increased moral hazard
- Huge loss potential



7. Premium -1 Individual vs. flat premium

Individual premium <u>Advantage</u>:

- Fair
- Reduced anti-selection
- Reduced moral hazard

- More complex
- Increased operating expenses



7. Premium - 2 Individual vs. flat premium

Flat premium Advantage:

Easy to administer

- Unfair
- Does not reflect exposure
- Increased moral hazard
- Adverse selection



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Premium pool

- Premium collection through insurers
- Transfer of premium to pool
- Transfer of risk to pool
- Commission paid to insurers as compensation for distribution efforts

Claims settlement:

- Insurers manpower and expertise used for loss adjustment
- Specialized loss adjusters on behalf of pool organization



Loss pool

- Premium collection through insurers
- Premium is retained by insurers
- Pool organizes reinsurance

Claims settlement:

- Agreed percentage of loss is retained by individual insurers
- Excess loss is aggregated through pool
- Distribution of pool-loss according to market share of insurers



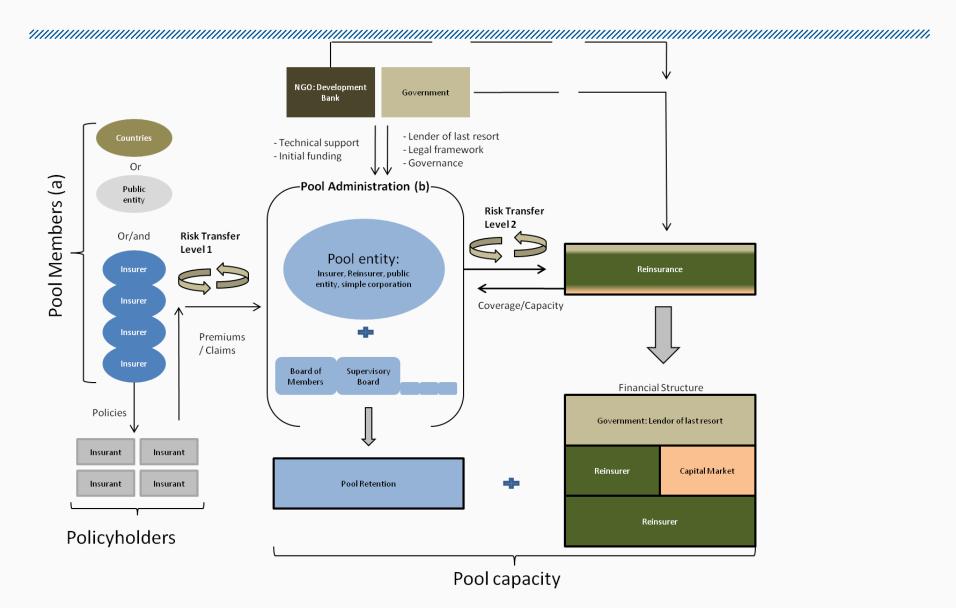
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Possible pool structure





International Cat Pools



Comparison of Pool Characteristics		1 2		3 4		5	6
Country		France	loeland	Caribbean	Norway	Rumania	Swiss
Characteristics	Variables / Name	Cat-Nat Modell, Caisse Centrale de Reassurance (CCR)	Iceland catastrophe insurance (ICI)	Caribbean Catastrophe Risk insurance Facility (CCRIF)	Norsk Naturskadepool (NNP)	Programul Roman de Asigurare la catastofe - PAID	Kantonale Gebäudever- sicherung (KGV) und der Interkantonale Rückversicherungsver band (IRV/IRG);
Management	public/private/mixed	public	mixed	mixed	mixed	private	public
Governance	public/private/mixed	public	public	mixed	mixed	mixed	public
Funding	public/private/mixed	mixed	private	public	private	mixed	private
constitution Insurer	voluntary/compulsory	compulsory	compulsory	no insurers	compulsory	voluntary	compulsory
constitution Insurant	voluntary/compulsory/"semi compulsory"	semi compulsory	compulsory	voluntary	semi compulsory	compulsory	semi compulsory
geographical coverage	national/regional/intercountry	national	national	intercountry	national	national	regional
Rates	Flat-rate/risk-based	flat-rate	flat-rate	risk-based	Flat-rate	risk-based	flat-rate
Insured Interest	residential/commercial/public	r/c/p	r/c/p	P	r/c	r	r/c
Interest covered	Buildings/contents/ Infrastructure /others	Buildings, Contents, public installations, motor vehicles	Buildings, Contents, public installations	infrastructure	Buildings, Contents	Buildings	Buildings
Perils covered		All-Risk Cover; (Flood, EQ, volcanic eruption, landslides, no storm, no hail, no snowpressure)	EQ, volcanic eruption, landslides, flood, avalanches, no storm	Storm, EQ	Flood, Storm, landslide, EQ, volcanic eruption	EQ, Flood, Landslide	Flood, Storm, hail, avalanches, snow pressure, rockfall, no EQ
Reinsuranceprogram	public/private/mixed	public	private	private	private	private	public
Other risk-transfer	No/Yes	no	n/a	yes	n/a	n/a	no
Limit	yes/no	not with CCR	yes	yes	yes	yes	no
Deductible	yes/no	yes	yes	yes	yes	no	yes
Government cover	no/ limited/ unlimited	unlimited	limited	no, Government is the insurant	no	no	unlimited
Reason for establishment	Catastrophe/Market failure / others	catastrophe	catastrophe	catastrophe and others	limited cover through Funds	catastrophe	diverse risk exposures in portfolios->pooling
seperate policy	yes/no	no	no	yes	no	yes	no
legal nature		law/state-owned joint stock RI	public corporation	indipendent legal entity	n/a	joint stock company owned by insuerer	public entity
Trigger	Non-indemnity, Indemnity	indemnity	indemnity	Non-indemnity	indemnity	indemnity	indemnity

International Cat Pools



Comparison of Pool Characteristics		7	8	9	10	11
Country		Swiss	Spain	Talwan	Turkey	Japan
Characteristics	Variables / Name	Elementar- schadenpool (ES- Pool)	Consorcio de Compensacion de Seguros (CCS)	Talwan residential Earthquak Insurance Fund (TREIF)	Turkish catastrophe Insurance pool (TCIP)	Japanese Earthquake Reinsurance Co. (JER)
Management	public/private/mixed	private	public	mixed	mixed	mixed
Governance	public/private/mixed	mixed	public	public	mixed	mixed
Funding	public/private/mixed	private	private	mixed	private	mixed
constitution insurer	voluntary/compulsory	voluntary	compulsory	compulsory	compulsory	compulsory
	voluntary/compulsory/"semi	voluntary	comparisony	compandory	compaisory	compandory
constitution insurant	compulsory"	semi compulsory	semi compulsory	semi compulsory	compulsory	voluntary
geographical coverage	national/regional/intercountry	regional	national	national	national	national
Rates	Flat-rate/risk-based	flat-rate	flat-rate	flat-rate	risk-based	risk-based
Insured Interest	residential/commercial/public	r/c	r/c/p	r	r	r
Interest covered	Bulidings/contents/ infrastructure /others	Buildings and contents flood, storm, avalanches, snow-	Buildings, contents, motor vehicle Flood, EQ, landslides, vulcanic	Buildings EQ (following Fire, explosion, landslide, flood,	Buildings EQ (following fire, explosion.	Buildings, content
Perlis covered		pressure, hall, rockfalls, landslides	eruption, Storm, meteorits	subsidience)	landslide)	eruption, tsunami
Reinsuranceprogram	public/private/mixed	private	public	private	private	public
Other risk-transfer	No/Yes	n/a	no	yes	yes	n/a
Limit	yes/no	yes	yes	yes	yes	yes
Deductible	yes/no	yes	yes	n/a	yes	no
Government cover	no/ limited/ unlimited	no	unlimited	limited	limited	limited
Reason for establishment	Catastrophe/Market failure / others	market failure	others	catastrophe	catastrophe	catastrophe
seperate policy	yes/no	no	no	no	yes	yes
legal nature		simple company	state-owned RI	non-profit organisation	legal public entity	Ltd.
Trigger	Non-Indemnity, Indemnity	indemnity	Indemnity	Indemnity	indemnity	Indemnity

International Cat Pools



Comparison of Pool Characteristics		12	13	14	15	16
Country		USA	USA	USA	New Zealand	Balkan
Characteristics	Variables / Name	Califomia Earthquake Authority (CEA)	National Flood Insurance Program (NFIP)	Florida Hurricane Catastrophe Fund (FHCF)	Earthquake commission (EQC)	Europa RE (in planning, final phase)
Magagement	public industry indus d	public	public	public	public	private
Management Governance	public/private/mixed public/private/mixed	public	public	public	public	mixed
Funding	public/private/mixed	private	mixed	private	public	mixed
-		voluntary	voluntary			
constitution insurer	voluntary/compulsory voluntary/compulsory/"semi	voluntary	semi compulsory	compulsory	compulsory	voluntary
constitution Insurant	compulsory"	voluntary	and voluntary	voluntary	semi compulsory	voluntary
geographical coverage	national/regional/intercountry	regional	national	regional	national	Intercountry
Rates	Flat-rate/risk-based	risk-based	risk-based	risk-based	Flat-rate	risk-based
Insured Interest	residential/commercial/public	r	r/c	r	r	r/c/p
Interest covered	Buildings/contents/ Infrastructure /others	Buildings and contents	Buildings, contents	Buildings	Buildings, contents, Land	Buildings,
Perlis covered		EQ (following fire and explosion)	Flood and following claims through erosions (mud slides, no landslide)	Hurricane	EQ, landsilde, Tsunami, vulkanic eruption (follwowing storm, flood, fire)	Earthquake (following fire and landslides), Flood, Drought, Freeze, Hall
Reinsuranceprogram	public/private/mixed	private	no/public	public	private	private
Other risk-transfer	No/Yes	Yes	no	yes	private	n/a
Limit	yes/no	yes	yes	yes	yes	yes
Deductible	yes/no	yes	yes	yes	yes	yes
Government cover	no/ limited/ unlimited	no	unlimited	no	unlimited	no
Reason for establishment	Catastrophe/Market failure / others	catastrophe	market failure	market failure	Catastrophe/ others	catastrophe
seperate policy	yes/no	no	yes	yes	no	yes
legal nature		public instrument or California	public entity	state-owend RI	the government	Countries
Trigger	Non-Indemnity, indemnity	indemnity	indemnity	non-indemnity	indemnity	Indemnity and parametric, depends on the policy and risk



- It needs to be distinguished between the different parties involved
 - Insured Insurer
 Indemnification of actual sustained loss net of deductible
 - Insurer/Pool Reinsurer/Capital market
 Depending on structure, a priority and a maximum limit will be applied

Government

Depending on involvement, government may act as lender of last resort

Basis of indemnification - *pool perspective* - 1 Actual sustained loss vs. parametric trigger



Actual sustained loss <u>Advantage</u>:

- Fair
- No base risk
- Loss adequate indemnification, subject to capacity

- Time consuming to establish the ultimate loss
- High degree of administration

Basis of indemnification - *pool perspective* - 2 Actual sustained loss vs. parametric trigger



Parametric trigger

(an independent indicator is used to trigger the cover, e.g. amplitude >7.5 on the Mercalli scale at a given gauging station, economical loss) <u>Advantage</u>:

- Quick compensation
- Low administration (post loss)
- Limited moral hazard

- Based on "synthetic" trigger, irrespective of actual loss
- Gauging station may not record the required amplitude, despite a significant loss elsewhere

Basis of indemnification - *pool perspective* - 3 Actual sustained loss vs. parametric trigger



Possible trigger:

- Subjective measure of the **strength** of an earthquake, assessed on the basis of **local damage**
- Discrete twelve-graded Mercalli scale
- Decreases with increasing focal distance



Pool protection - 1 Low return periods vs. high return periods

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- Low return periods (low capacity)
 <u>Advantage</u>:
 - Easy to finance
 - Easy to reinsure

- Limited compensation
- Not in line with principle aim to achieve reasonable protection
- Lack of acceptance

Pool protection - 2 Low return periods vs. high return periods

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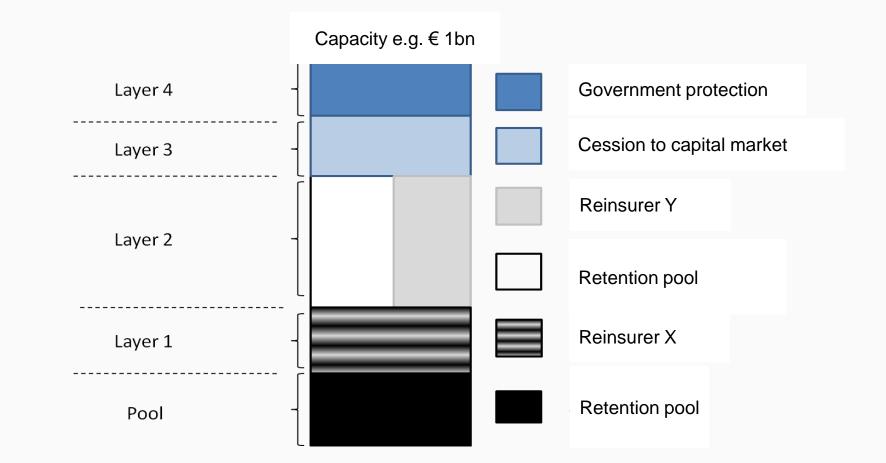
- High return periods (>200 years return period high capacity) <u>Advantage</u>:
 - High comfort level
 - High level of acceptance

Disadvantage:

Difficult to structure and finance

Possible pool funding & protection







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Further considerations



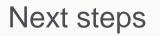
- Disaster management
- Recovery considerations
- Building codes
- Tax incentives



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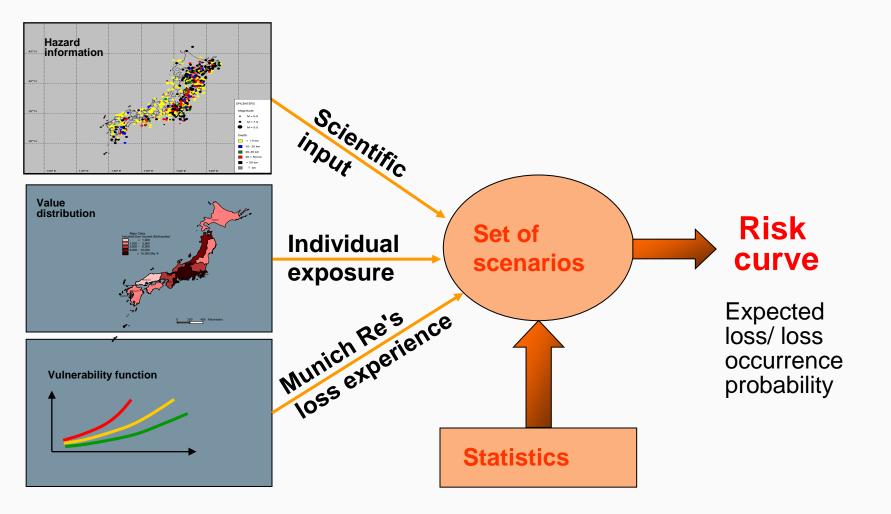




- 1. Commitment of all involved parties to proceed
- 2. Discussion of proposed options
- 3. Involvement of further stakeholders
- 4. Az EQ Model



The Munich Re risk model: MRHazard





Thank you very much indeed for your attention

Jürgen Brucker

